Article Received: 25 July 2023 Revised: 12 September 2023 Accepted: 30 September 2023

Batteries on the Move: Navigating Challenges, Expanding Horizons for Indian EVs

[1] Shantam Babbar

[1] Research Scholar, Department of Commerce and Business Administration, Meerut College, Meerut, U.P., India
[1] babbarshantam@gmail.com

Abstract-"In India, the widespread adoption of swappable battery systems for electric vehicles faces significant hurdles such as regulatory gaps, infrastructure limitations, technological constraints, economic uncertainties, and environmental complexities. Overcoming these challenges demands a cohesive strategy involving thorough regulatory assessment, infrastructure expansion, tech collaboration, financial scrutiny, and environmental evaluations. This holistic approach is key to unlocking the untapped potential of swappable batteries, paving the way for an innovative, eco-friendly electric mobility landscape in India. This research paper aims to provide valuable insights for policymakers, industry players, and researchers grappling with the adoption of swappable battery systems in India's EV sector."

Index Terms: Battery Swapping, Electric Vehicles, Swappable Battery System, E-mobility.

I. INTRODUCTION

The global spotlight on electric vehicles (EVs) as a remedy for environmental concerns and fossil fuel reliance has spurred interest in swappable battery systems to optimize EV efficiency. Despite their promise, India encounters significant hurdles in their widespread adoption. A primary obstacle lies in the intricate regulatory framework, where specific regulations for swappable batteries remain underdeveloped. Analysing existing regulations comprehensively becomes imperative to bridge implementation gaps. Infrastructure limitations pose another challenge as current charging systems are tailored to conventional methods, necessitating a substantial shift in investment and collaboration among stakeholders for the transition. Resolving technological constraints, like compatibility issues between existing EV models and swappable battery tech, demands collaborative efforts between automotive manufacturers and technology developers. Crucially, economic viability hinges on meticulous cost analysis to ensure broader acceptance among consumers and service providers, compared to traditional infrastructure. Environmental impact considerations are vital, requiring a comprehensive life cycle analysis to align with sustainability goals. Integrating swappable battery systems into India's electric mobility landscape presents challenges, yet these should be seen as avenues for innovation. Addressing regulatory, infrastructure, technological, economic, and environmental concerns will unlock the full potential of swappable batteries, driving an era of efficient and sustainable electric mobility. This research endeavours to provide insights and strategies for their widespread adoption in India.

II. REGULATORY FRAMEWORK FOR ELECTRIC VEHICLES AND SWAPPABLE BATTERY SYSTEMS IN INDIA

Electric Vehicle Regulations

<u>Central Motor Vehicles Rules (CMVR) 1989</u>: Sets technical specifications covering safety standards, battery performance, and charging infrastructure for electric vehicles [1].

Faster Adoption and Manufacturing of Hybrid and Electric Vehicles (FAME) Scheme: Offers EV subsidies, aids charging infrastructure, and supports battery manufacturing [2].

Goods and Services Tax (GST) Concession: Provides EVs with a reduced 5% GST rate, significantly lower than the 28% for gasoline vehicles [3].

<u>National Electric Mobility Mission Plan 2020</u>: Outlines the government's vision for a sustainable EV ecosystem [4].

Swappable Battery System Regulations

Battery Swapping Policy by the Ministry of Road Transport and Highways (MoRTH): Aims to alleviate range anxiety and charging limitations.

<u>Standardization of Battery Formats by the Bureau of Indian Standards (BIS)</u>: Ensures compatibility across swapping stations and various EVs [5].

Article Received: 25 July 2023 Revised: 12 September 2023 Accepted: 30 September 2023

<u>Safety Standards for Battery Swapping Stations by BIS</u>: Emphasizes user safety and prevents potential fire hazards associated with the technology.

III. CHALLENGES IN SWAPPABLE BATTERY TECHNOLOGY ADOPTION IN INDIA

Regulatory Barriers:

<u>Policy Framework Uncertainty</u>: The ongoing development of a policy framework by MoRTH lacks specificity, causing uncertainty for businesses and investors.

<u>Lack of Standardization</u>: Absence of standardized battery formats hampers interoperability, a significant hurdle to widespread adoption [6].

<u>Safety Standards Gap</u>: Incomplete safety standards for battery swapping stations raise user safety concerns and hinder adoption.

<u>Ambiguous Licensing</u>: <u>Unclear licensing</u> and certification requirements deter businesses from establishing and operating battery swapping stations.

<u>Financial Incentive Absence</u>: The lack of specific financial incentives diminishes motivation for businesses to invest in swappable battery technology.

Technical Barriers:

<u>Battery Management and Charging Protocols</u>: Robust battery management systems and standardized charging protocols are vital for seamless swappable battery technology.

<u>Logistical Challenges</u>: Managing safe handling, transportation, and storage of swappable batteries, particularly high-energy-density ones, presents logistical complexities.

<u>Format Standardization Hurdle</u>: Lack of standardized battery formats obstructs seamless integration across diverse EV models and manufacturers [7].

<u>Durability and Degradation</u>: Sustaining battery health and performance over multiple cycles is imperative for long-term viability.

<u>Safety Mechanism Necessity</u>: Robust safety mechanisms are crucial to prevent fires, electrical hazards, and misuse of swappable batteries.

Infrastructure Barriers:

<u>Insufficient Charging Stations</u>: India's existing 2,500 public charging stations fall significantly short of meeting the demand, particularly in rural areas.

<u>Charging Technology Disparity</u>: Predominantly using AC Level 2 chargers with prolonged charging times, the limited deployment of faster DC chargers adds to accessibility challenges.

Swappable Battery Infrastructure Potential: A swappable battery infrastructure presents a promising solution, allowing rapid battery exchanges to overcome the limitations of the existing EV charging landscape [8].

IV. CHALLENGES ASSOCIATED WITH ESTABLISHING A SWAPPABLE BATTERY INFRASTRUCTURE

Despite the potential benefits, the implementation of a swappable battery infrastructure is not without its challenges:

<u>High Upfront Costs</u>: The development and deployment costs associated with a swappable battery infrastructure are substantial.

<u>Need for Standardization</u>: The absence of standardized battery formats poses a considerable challenge to the seamless implementation of a swappable battery system.

<u>Battery Storage and Logistics</u>: The storage and transportation of swappable batteries contribute to operational costs.

<u>Safety Concerns</u>: Ensuring the safe handling and storage of swappable batteries is imperative to prevent hazards such as fires.

V. POTENTIAL BENEFITS OF SWAPPABLE BATTERY INFRASTRUCTURE IN INDIA

Several potential benefits underscore the viability of a swappable battery infrastructure in India:

<u>Reduced Charging Times</u>: Swappable batteries can be exchanged within minutes, a stark contrast to the prolonged hours required for traditional charging [9].

<u>Increased Convenience</u>: EV owners would be liberated from concerns about locating charging stations or enduring extended waiting periods for their batteries to charge.

Article Received: 25 July 2023 Revised: 12 September 2023 Accepted: 30 September 2023

<u>Elimination of Range Anxiety</u>: The introduction of swappable batteries has the potential to eradicate the range anxiety commonly experienced by EV owners [10].

<u>Potential Cost Savings</u>: Swappable batteries could offer a cost-effective alternative, circumventing the need for constructing and maintaining charging stations [11].

VI. FUTURE PROSPECTS OF SWAPPABLE BATTERY TECHNOLOGY IN INDIA

Despite challenges, both governmental and private sector investments in swappable battery technology reflect its potential benefits. Government commitments to EV promotion suggest potential backing for swappable battery infrastructure, while various private entities actively contribute to its development such as

<u>Standardization Initiatives</u>: <u>Bodies</u> like the International Organization for <u>Standardization</u> (ISO), Bureau of Indian Standards (BIS) are defining standardized battery formats and communication protocols to enhance cross-platform compatibility [12].

Advanced Battery Management Integration: Ongoing developments in embedded systems and communication tech facilitate sophisticated Battery Management Systems (BMS), ensuring seamless vehicle-battery communication [13].

<u>Enhanced Battery Logistics</u>: Automated handling systems and optimized logistics networks aim to streamline swappable battery management, addressing logistical hurdles.

<u>Battery Health Monitoring</u>: Intelligent management systems with advanced monitoring capabilities optimize charging protocols and monitor battery health for extended life [14].

VII. STRATEGIC ECONOMIC ASSESSMENT

<u>Cost Analysis</u>: Comprehensive evaluation entails considerations like battery costs, charging infrastructure, and setup expenses for battery swapping stations.

<u>Battery Costs</u>: Despite declining prices, battery costs remain a significant investment within swappable battery systems.

<u>Charging Infrastructure</u>: Traditional stations' costs vary based on charger type and installation locations, generally lower than swappable battery stations.

<u>Battery Swapping Station Expenses</u>: High costs stem from specialized equipment and infrastructure for secure battery handling.

<u>Economic Viability for Consumers</u>: Factors like battery cost, swap frequency, and comparative traditional charging costs influence economic feasibility.

<u>Battery Subscription vs. Purchase</u>: Consumers choose between subscription models or independent battery purchase, impacting cost distribution.

<u>Swap Frequency Impact</u>: Higher swap frequency may offer economic advantages for frequent drivers or those using public charging frequently.

<u>Traditional Charging Cost Variances</u>: Electricity rates and charger types affect traditional charging costs, making SBS potentially viable in high-rate areas.

Economic Viability for Service Providers: Revenue from swaps, battery maintenance costs, and operational expenses shape the sustainability of swappable battery service provision.

<u>Revenue Streams</u>: Service providers generate income from charging fees, balancing consumer appeal and operational coverage.

<u>Maintenance and Operational Costs</u>: These include staffing, electricity, and maintenance, crucial for economic viability.

VIII. ENVIRONMENTAL IMPACT

<u>Manufacturing</u>: The manufacturing of swappable batteries involves the extraction and processing of raw materials, which can have environmental impacts such as water pollution, air pollution, and greenhouse gas emissions. However, the environmental impact of battery manufacturing is decreasing as technology improves and companies adopt more sustainable practices.

<u>Disposal</u>: The disposal of swappable batteries can also have environmental impacts if not done properly. Improper disposal can lead to the release of toxic metals and other harmful substances into the environment. However, there are several options for recycling swappable batteries, which can significantly reduce their environmental impact.

<u>Comparison of Carbon Footprint</u>: The overall carbon footprint of swappable battery systems is a complex issue that

Article Received: 25 July 2023 Revised: 12 September 2023 Accepted: 30 September 2023

depends on a number of factors, including the type of battery used, the efficiency of the manufacturing and recycling processes, and the length of the battery's lifespan. In general, swappable battery systems have a lower carbon footprint than conventional charging methods over their lifetime. This is because swappable batteries can be used for multiple vehicles, which reduces the need to manufacture new batteries. Additionally, swappable batteries can be recycled more easily than conventional batteries, which further reduces their environmental impact.

IX. CASE STUDIES

<u>Strategic Progression: India's Momentum in Swappable</u> <u>Battery Technology</u>

In a strategic maneuver to combat escalating air pollution and curtail reliance on fossil fuels, India has proactively embraced the transition to electric vehicles (EVs). At the forefront of this evolution is the seamless integration of swappable battery technology, identified as a pivotal solution to surmount challenges associated with a limited charging infrastructure and the prevalent range anxiety among EV users.

Pilot Initiatives and Industry Ventures

A cadre of noteworthy entities has assumed leadership roles in piloting and actualizing swappable battery systems in India, actively contributing to the ongoing evolution of this transformative technology.

<u>Sun Mobility</u>: Established in 2017, Sun Mobility is a pioneering startup shaping swappable battery systems. Operating strategically positioned stations, it focuses on commercial EVs like rickshaws and buses across multiple cities.

<u>Yulu</u>: This innovative startup offers shared electric bicycles with swappable batteries, ensuring user convenience through a smartphone app for renting and returning bikes, creating an accessible power source.

<u>Jeev Mobility</u>: A subsidiary of Orix India, Jeev Mobility focuses on swappable battery solutions for three-wheeled EVs. Collaborating with OEMs, it operates swapping stations to seamlessly integrate this technology into their vehicles.

Mahindra & Mahindra: The automotive giant is actively exploring and implementing swappable battery technology in its electric vehicle lineup. Teaming up with REE Automotive, Mahindra & Mahindra develops a modular EV platform with standardized battery interfaces.

Lessons Derived and Industry Best Practices

Insights gleaned from these pilot endeavours and implementations offer valuable lessons and best practices for the successful integration of swappable battery technology within India's dynamic electric mobility landscape.

<u>Imperative of Standardization</u>: The absence of standardization in battery formats and communication protocols poses a significant challenge. Thus, establishing industry-wide standards is pivotal to ensure seamless interoperability between diverse swapping stations and electric vehicles.

<u>Tailoring Solutions to Specific Use Cases</u>: Swappable battery systems attain optimal effectiveness when tailored to specific use cases, such as commercial EVs or shared mobility solutions. Addressing the unique requirements of each use case is essential for optimizing system performance and economics.

<u>Vitality of Battery Health Management</u>: Effective battery health monitoring and management are critical for prolonged battery life and overall safety. Implementing real-time data analytics and proactive maintenance measures are essential for the long-term sustainability of swappable battery systems.

Strategic Collaborations: Collaboration among OEMs, battery manufacturers, and service providers is key to accelerating the adoption and development of swappable battery technology. Foster partnerships that facilitate the sharing of expertise, resources, and infrastructure to drive innovation and industry growth.

Government Backing and Regulatory Clarity: Government support, in the form of subsidies, incentives, and clear regulations, plays a pivotal role in promoting swappable battery systems' adoption. Thus, establishing a supportive regulatory framework encourages investment and innovation, fostering a conducive environment for industry players.

X. STAKEHOLDERS' PERSPECTIVES ON SWAPPABLE BATTERY TECHNOLOGY

Government Bodies: Driving Future Mobility

Government entities like MoRTH and BIS champion swappable battery tech as a game-changer in India's EV landscape. Their resolute backing stems from recognizing its potential to overcome range anxiety and charging limitations hindering EV growth. These bodies actively shape a visionary policy framework, intertwining licensing, safety standards,

Article Received: 25 July 2023 Revised: 12 September 2023 Accepted: 30 September 2023

and incentives [15]. Collaborative efforts with industry leaders focus on standardizing battery formats and communication protocols, orchestrating a harmonious ecosystem.

Automotive Manufacturers: Crafting Tomorrow's Mobility

Amidst the corridors of automotive innovation, manufacturers embrace swappable batteries cautiously yet optimistically. Fiscal implications and standardization concerns are top-of-mind, raising discussions about potential business model disruptions [16]. Despite this, they actively invest in swappable battery solutions, seeing it as an opportunity to innovate, differentiate, and gain a competitive edge in the evolving EV market.

Consumers: Pioneers of Tomorrow's Roads

Consumers envision swappable batteries as a solution to EV woes, offering convenience and easing range anxiety. Their curiosity is palpable, yet concerns linger. Questions arise about swapping station availability, financial implications, and, most importantly, safety. To win consumers over, trust in the safety and reliability of swappable batteries is paramount, unlocking the potential for widespread adoption.

XI. ATTITUDES, CONCERNS, AND EXPECTATIONS: A TRIPTYCH OF PERSPECTIVES

Attitudes:

Government Bodies: Radiate positivity and staunch support. Automotive Manufacturers: Exude positivity tinged with cautious optimism.

Consumers: Express interest wrapped in a cocoon of concerns.

Concerns:

Government Bodies: Wrestle with the twin challenges of implementation costs and the imperative of standardization. Automotive Manufacturers: Grapple with the financial implications and the looming impact on established business models.

Consumers: Juggle concerns about station availability, usage costs, and the safety of swappable battery systems.

Expectations:

Government Bodies: Anticipate a transformative impact on range anxiety and charging infrastructure, envisioning an accelerated growth trajectory for the EV market in India. Automotive Manufacturers: Envision a future where swappable battery technology becomes the linchpin of mainstream EV solutions, enabling them to maintain a competitive advantage as trailblazers in this domain.

Consumers: Hold onto the hope that swappable battery technology will usher in a new era of EV convenience, eradicating range anxiety while ensuring safety and reliability.

XII. STRATEGIC RECOMMENDATIONS FOR SWAPPABLE BATTERY INNOVATION IN INDIA

Navigating Regulatory Frontiers

<u>Strategic Approach</u>: Develop a bespoke regulatory framework for swappable battery technology, evolving dynamically with guidelines for licensing, safety, and financial incentives.

<u>Policy Artistry</u>: Craft incentives aligning with swappable battery regulations, from tax breaks to subsidies, creating a virtuoso performance in regulatory adherence.

Conquering Infrastructure Challenges

<u>Strategic Vision</u>: Establish a vast network of swappable battery sanctuaries, strategically placed and emphasizing inclusivity, through collaboration among government, investors, and EV experts.

<u>Policy Elegance</u>: Introduce grants and subsidies as a financial crescendo, encouraging entities investing in swappable battery stations and fostering widespread adoption.

Harmonizing Technological Vistas

<u>Strategic Symphony</u>: Orchestrate collaboration between automotive manufacturers and technology experts to ensure compatibility and interoperability, fostering a rhythmic dance between EV models and swappable battery systems.

<u>Policy Sonata</u>: Offer tax credits as a crescendo of innovation, encouraging research and development in swappable battery technology, elevating compatibility and efficiency.

Economic Contemplations

<u>Strategic Aria</u>: Conduct a comprehensive cost-benefit symphony comparing swappable battery systems to traditional infrastructure, transparently communicating advantages from manufacturing to disposal.

<u>Policy Serenade</u>: Introduce consumer subsidies and financing options, harmonizing with initial adoption costs, whether

Article Received: 25 July 2023 Revised: 12 September 2023 Accepted: 30 September 2023

through tax reductions or low-interest loans for swappable battery investments.

Environmental Symphony

<u>Strategic Melody</u>: Initiate a melodic exploration through life cycle assessments of swappable battery systems, incorporating sustainable practices in manufacturing and recycling.

<u>Policy Crescendo</u>: Introduce certifications and standards as environmental overtures, tying them to incentives or regulatory compliance, heralding an era of green consciousness.

Policy Opus for Adoption Incentives

<u>Tax Harmonies for Manufacturers</u>: Compose tax credits or deductions as harmonies for manufacturers creating vehicles in symphony with swappable battery technology.

<u>Consumer Refrains</u>: Choreograph direct rebates, a rhythmic refrain, for consumers choosing the ballad of swappable battery-equipped electric vehicles, making them a financially mellifluous choice.

<u>Infrastructure Crescendos</u>: Establish a fund, a crescendo of grants or subsidies, dedicated to entities investing in the symphony of swappable battery station infrastructure, promoting rapid deployment.

<u>Green Energy Sonnets</u>: Introduce a sonnet of green energy credits for businesses singing with renewable energy sources to power swappable battery stations.

<u>Education and Harmony Programs</u>: Implement programs that echo the tunes of education, informing consumers, businesses, and policymakers about the sonatas of benefits emanating from swappable battery technology and its virtuoso environmental impact.

CONCLUSION

In the landscape of electric mobility, swappable battery systems stand tall as a beacon of innovation, adeptly tackling India's charging infrastructure constraints and dispelling range anxiety with ingenious solutions. The swappable battery system herald a transformative era in EV charging, drastically reducing wait times from hours to minutes, marking a seismic shift in the charging paradigm. They liberate EV owners from the pursuit of charging stations,

offering unparalleled convenience and ease. Eliminating range anxiety, they instill unwavering confidence for seamless journeys. Moreover, their streamlined infrastructure hints at potential cost savings, breaking free from the financial ties to traditional charging stations. By prolonging battery life, these systems curtail manufacturing needs, effectively reducing ecological footprints and nurturing sustainability. Beyond their environmental impact, ventures into swapping station development forge new economic pathways, fostering a robust and thriving ecosystem. These innovations not only resolve challenges but propel EV adoption, igniting accelerated growth by directly addressing pivotal concerns.

STRATEGIC FINDINGS

Swappable battery technology emerges as a pivotal solution overcoming barriers to India's EV market growth, positioning itself as a transformative force. This innovation not only enhances EV convenience but also significantly diminishes the carbon footprint, aligning with the ethos of sustainable electric mobility. Beyond technological advancements, it serves as a catalyst for economic rejuvenation, offering a gateway to new opportunities. Success hinges on government support, industry innovation, and consumer education. India's adoption of this technology doesn't just impact locally; it propels global sustainability, positioning the nation as a significant contributor to the worldwide shift toward sustainable transportation. As India stands at this critical juncture, the adoption of swappable battery tech represents a commitment to a future where electric mobility signifies convenience, environmental responsibility, and economic dynamism.

SUGGESTIONS AND BASE FOR FUTURE RESEARCH

In the quest for the next frontier in swappable battery systems, various pioneering pathways emerge: Innovating battery materials for heightened efficiency - greater energy density, faster charging, and longer lifespans. Intelligent Battery Management Systems ensure safety and peak performance. Standardization creates a universal language, fostering a harmonized ecosystem across stations and vehicles. Recycling technologies transform batteries into sustainable resources, reducing environmental impact. Automated swapping and wireless charging enhance accessibility and efficiency. Predictive analytics prevent issues, ensuring smooth operation. Integrating batteries into smart cities optimizes their use, democratizing systems for broader accessibility. A life cycle assessment journey identifies eco-

Article Received: 25 July 2023 Revised: 12 September 2023 Accepted: 30 September 2023

optimization avenues, embedding sustainability into battery systems' core.

FUTURE OUTLOOK

The future of swappable battery technology holds the promise of revolutionizing India's EV landscape. This technology offers tangible solutions to mitigate range anxiety, expand charging infrastructure, and significantly reduce the overall carbon footprint of electric mobility. Anticipated technological advancements, coupled with decreasing costs and ongoing industry standardization efforts, position swappable battery systems as increasingly integral to India's transition towards a sustainable and electrified future.

REFERENCES

- [1] Ministry of Road Transport and Highways, "Central Motor Vehicles Rules, 1989," 1989. [Online]. Available: https://morth.nic.in/central-motor-vehicles-rules-1989-1.
- [2] Department of Heavy Industry, Ministry of Heavy Industries and Public Enterprises, Government of India, "Faster Adoption and Manufacturing of Hybrid and Electric Vehicles (FAME) Scheme," 2015. [Online]. Available: https://fame2.heavyindustries.gov.in/.
- [3] Ministry of Finance, Government of India, "Clarification regarding GST rates," 2022. [Online]. Available: https://cbic-gst.gov.in/pdf/cir-179-08-2022-cgst.pdf.
- [4] BEE, Government of India, Ministry of Power, "Department of Heavy Industry (DHI)," National Electric Mobility Mission Plan (NEMMP), 2013. [Online]. Available: https://evyatra.beeindia.gov.in/central-govt-initiative-details/dhi-
 - 2/#:~:text=Government%20of%20India%20launched%20the,electric%20vehicles%20in%20the%20country..
- [5] N. Sharma and S. Dhar, "Challenges and opportunities for swappable battery technology in India," Journal of Sustainable Energy, vol. 12, no. 1, pp. 1-15, 2021.
- [6] S. Garg and S. K. Agarwal, "Techno-economic feasibility of swappable battery system for electric vehicles in India," International Journal of Sustainable Energy, vol. 11, no. 2, pp. 1-10, 2020.
- [7] N. Kaur and S. Chauhan, "Barriers and opportunities for swappable battery systems in India," Sustainable Energy Technologies and Assessments, vol. 33, pp. 147-155, 2019.
- [8] K. Singh and S. Bhattacharya, "Swappable battery technology in India: A review of potential benefits and challenges," Energy for Sustainable Development, vol. 71, pp. 1-8, 2022.
- [9] D. D. Das and S. Chowdhury, "Swappable battery system for electric vehicles: A potential solution for range anxiety

- and charging infrastructure limitations," Sustainable Energy Technologies and Assessments, vol. 44, 2021.
- [10] R. Kumar and S. Kumar, "Swappable battery technology for electric vehicles: A review of potential benefits and challenges," Renewable and Sustainable Energy Reviews, vol. 125, pp. 1-12, 2020.
- [11] Bureau of Indian Standards, "Electric Vehicle Battery Swap System - Part 4 Light Electric Vehicles - Section 1 Guidelines and Pack Dimensions," 2022.
- [12] IEEE Standards Association, "Recommended practice for battery management system (BMS) for electric vehicles and Charging Infrastructure," 2017. [Online]. Available: https://tec.ieee.org/.
- [13] Society of Automotive Engineers (SAE), "Recommended practice for battery management system (BMS) for electric vehicles," SAE, 2020. [Online]. Available: www.sae.org.
- [14] Ministry of Road Transport and Highways (MoRTH), "India's Electric Vehicles Policy," 2021. [Online]. Available: https://morth.nic.in/.
- [15] McKinsey & Company, "Autonomous driving's future: Convenient and connected," 2023. [Online]. Available: https://www.mckinsey.com/industries/automotive-and-assembly/our-insights/autonomous-drivings-future-convenient-and-connected.